WASHINGTON COUNTY HOSPITAL AND CLINICS
Meeting of the Board of Trustees
Thursday, June 18, 2026 – 3:00 p.m.

The Washington County Hospital and Clinics Board of Trustees met in the Hospital Conference Room to conduct the monthly Board meeting on Thursday, June 18, 2026, at 3:00 p.m. Board Members present were Edward Weeks, David Mitchell, Sue Rich, Sue Basten, Cathy Rich, David Bruns, Mike Van Osdol. Also present Todd Patterson, Andrea Leyden, Shelli Cleverley, Phil Roudabush

Recorder: Tara Lord
Press: None
Medical Staff: Steve Schomer, MD,
Public: None
Guest: None
WCHC Staff: Jessica Reed, Makyla Maize, Tonya Wageman, Robert Emry, Chelsy Sellers, Brian Bockting, Sarah Greiner, Sarah Adrian, Bailey Cunninhgham, Sandra Arnold, Bibiana Ruiz Granado

Driscoll called the meeting to order at 3:00pm

REVIEW AGENDA

- None

Minutes (Driscoll)

The Thursday, May 28, 2026 Board meeting minutes were reviewed and approved with a motion made by Basten, seconded by Weeks. Motion carried.

BOARD EDUCATION
Building Survey (Weeks & Van Osdol)

- Weeks and Van Osdol shared their recent facilities tour:
    - Specialty Clinic Expansion
        - Reviewed progress on the renovation of the former business office and information technology space, which is being converted into eight patient rooms with an anticipated completion date of approximately August 1, 2026
    - Physical Therapy Relocation
        - Benefits include
            - Increased therapy space
            - Improved patient access and parking availability
            - Future conversion of the current physical therapy space could potentially accommodate up to eighteen future exam rooms.
    - Cancer Center
        - Discussed ongoing planning efforts related to cancer treatment service

FINANCE
Financial Report (Cleverley)

- Driscoll shared Adam Haluska gave his quarterly Wells Fargo investment report at Finance Committee
- May Finance Report

- Admissions increased approximately 2% compared to the prior year.
- Patient days increased approximately 18%.
- Growth continued across outpatient service lines.
- Days cash on hand decreased primarily due to scheduled bond payments.
  - approximately $1.3 million in bond payments
- Accounts receivable performance remained stable.
- Operating results reflected a monthly operating loss; however, year-to-date total margin remained positive.

- Expense Review
  - Increased pharmaceutical expenses associated with specialty medications, oncology services, and urology treatments.
  - Elevated employee health insurance claims during the month.
  - Ongoing monitoring of operating expenses and budget performance.
- Fiscal Year 2027 Operating Budget
  - Budget Projections:
    - Approximately 9% projected growth in patient revenue.
    - Revenue growth associated with:
      - Two newly recruited urologists.
      - A gynecologist scheduled to begin practice later in the year.
      - Expanded surgical and specialty service volumes.
    - Anticipated reductions in contract pharmacy revenue due to changes affecting the 340B program.
    - Increased retail pharmacy activity is expected to partially offset revenue reductions.
  - Expense Projections:
    - Additional provider compensation costs.
    - Employee wage adjustments and market-based compensation increases.
    - Growth in oncology pharmaceutical expenses.
    - Continues EPIC optimization and technology investments.
    - Increased cybersecurity
    - Projected results include:
      - Positive operating margin
      - Total margin of approximately 4.9%
      - EBITDA of approximately 9%
- Fiscal Year 2027 Capital Budget
  - Cleverley presented a revised capital budgeting methodology designed to provide greater flexibility in project prioritization and resource allocation.
  - Total identified capital needs approximately $5.9 million.
  - Anticipated hospital-funded capital expenditures of approximately $3.6 million.
  - Potential grant and Foundation support for selected projects.
  - Continued Board review and approval for projects exceeding budget or not included in the approved capital plan.

Driscoll made a motion to approve the FY2027 Budget, seconded by Weeks. Motion carried.

- CER
    - Laboratory Air Handler Replacement
        - Patterson presented a request for approval to replace the aging air handling unit serving the laboratory and surrounding areas.
        - Discussion included:
            - Inability to adequately control humidity levels.
            - Age of the equipment (approximately 20 years).
            - Importance of maintaining laboratory environmental standards.

Mitchell made a motion to approve the replacement of the laboratory air handling unit at a cost not to exceed $350,000, seconded by Driscoll. Motion carried.

    - Infusion Pump Replacement
        - Leyden presented a request to replace existing infusion pumps with a new standardized infusion platform.
        - Benefits include:
            - Enhanced patient safety features.
            - Improved medication administration accuracy.
            - Integration with Epic.
            - Expanded oncology service support.
            - Improved pediatric and emergency care capabilities.
        - The proposal included:
            - Forty-four infusion pumps.
            - Sixty infusion channels.
            - Standardization across hospital departments and EMS services.
            -

Driscoll made a motion to approve the infusion pump replacement project at a cost of approximately $214,579, seconded by Mitchell. Motion carried.

- Revenue Cycle Update (Roudabush)
    - None

QUALITY (Leyden)

- Jessica Reed presented the annual Critical Access Hospital Review prepared in collaboration with the University of Iowa.
    - Highlights included:
        - Community outreach initiatives.
        - Staff recognition and rewards.
        - Expansion of services and clinical programs.
        - Multiple quality improvement initiatives.
        - Continued enhancement of event reporting and quality monitoring processes.
        - Reduction in formal patient grievances compared to the previous fiscal year.
        - Ongoing emergency preparedness and community collaboration efforts.

Driscoll made a motion to approve the Fiscal Year 2025 Critical Access Hospital Review, seconded by Basten. Motion carried.

MEDICAL STAFF REPORT (Schomer)

- Medical Executive Committee met on Monday, June 15, 2026. Reviewed credentialing and privileging.
    - Quality/Safety/Infection Prevention Committee had not met yet at time of Medical Executive Committee so none to report.
    - Discussed two policies and procedures that were amended due to verbiage.

PERSONNEL (Basten)

- Personnel/Credentials Request
    - The Personnel Committee met on Thursday, June 18, 2026 at 2:45pm to review and approve the following credentialing/privileging files:

Provider Last Name	Provider First Name	Credential	EMPLOYER	SERVICE/DEPT OF MEDICINE	PRIVILEGE Effective DATE	SCHEDULED START DATE	NOTES
COMPLETED							
Initial Appointment (Provisional)							
Ahmann	Alexander	DO	UIHC	Emergency Medicine	07/01/26		Initial period: 07/01/2026- 06/31/2028
Provisional-to-Full Privileges							
None					N/A	N/A	*Provisional to Active
Reappointment							
Patel	Aditi	MD	RCI	Radiology	07/01/26	N/A	Reappointment period: 07/01/2026- 06/31/2028
Welder	Chris	MD	RCI	Radiology	07/01/26	N/A	Reappointment period: 07/01/2026- 06/31/2028
Cyndari	Karen	MD-PhD	UIHC	Emergency Medicine	07/01/26	N/A	Reappointment period: 07/01/2026- 06/31/2028
Hines	Matthew	ARNP	WCHC	Inpatient Medicine	07/01/26	N/A	Reappointment period: 07/01/2026- 06/31/2028
Dolan	Robert	DO	RCI	Radiology	07/01/26	N/A	Reappointment period: 07/01/2026- 06/31/2028
Merritt	Travis	MD	RCI	Radiology	07/01/26	N/A	Reappointment period: 07/01/2026- 06/31/2028
TERMING PROVIDERS							
Dundar	Ayca	MD	RCI	Radiology			*No longer reading for RCI/WCHC
Bulley	David	MD	Real Radiology	Radiology			*No longer providing services at WCHC
Carrington	David	MD	Real Radiology	Radiology			*No longer providing services at WCHC
Rogers	Jason	MD	Real Radiology	Radiology			*No longer reading for RCI/WCHC
OTHER							
Knoll	Andrew	MD	Real Radiology	Radiology	07/01/26		*Approved by Delegated Credentialing through RCI
Muhammad	Danial	DO	Real Radiology	Radiology	07/01/26		*Approved by Delegated Credentialing through RCI
							*Pending application processing time and MEC/BOT approval

    - Basten reported that the Personnel Committee unanimously approved all credentialing / privileging files.
- Reviewed and approval of seventeen policies, including two revised policies and fifteen policies requiring no substantive changes.

CEO REPORT (Patterson)

- Foundation Golf Tournament
    - Proceeds from the golf tournament benefited the Havel Family Cancer Center
- Havel Family Cancer Center
    - An update was provided regarding construction progress and bid package review.
- Beans Pharmacy Project

    - Construction remains substantially on schedule; however, delays in generator procurement may impact the anticipated opening date.
    - Current projections indicate:
        - Original target occupancy: October 19, 2026.
        - Potential revised opening: November 13, 2026.
- Specialty Clinic Expansion
    - The completed project will provide eight exam rooms, two procedure rooms and improved patient access and provider capacity.
- Rehabilitation Expansion
    - Design nearing completion.
    - Construction anticipated to begin in December 2026.
    - Target completion date of April 2027.
- Provider Recruitment
    - Active recruitment efforts for primary care physicians and physician assistants, identifying this as a high organizational priority.
- Congressional Visit
    - Representatives from the U.S. House of Energy and Commerce are scheduled to visit to discuss rural healthcare and the Rural Health Transformation Grant Program.
- Documentary Project
    - WCHC participated in the "Small Towns, Big Care" documentary project hosted by actor Andy Garcia, highlighting rural healthcare services and community impact.

PLAN NEXT MEETING AGENDA

The next regular Board of Trustees meeting will be held on Thursday, July 30, 2026 at 4:00 p.m.

Provider Discussion — Driscoll & Bruns

Wednesday, July 22, 2026 | 12:15pm-1:00pm

At 3:58 p.m. Van Osdol moved to go into go into closed session, seconded by Driscoll according to:

Compliance Report – State of Iowa Code Chapter 21.5(1)(a)
"*To review or discuss records which are required or authorized by state or federal law to be kept confidential or to be kept confidential as a condition for that governmental body's possession or continued receipt of federal funds.*"

*State of Iowa Code Chapter 21.5(1)(l) f*or Strategic Planning/Community Based Care
"*To discuss patient care quality and process improvement initiatives in a meeting of a public hospital or to discuss marketing and pricing strategies or similar proprietary information in a meeting of a public hospital, where public disclosure of such information would harm such a hospital's competitive position when no public purpose would be served by public disclosure*."

Present for the closed session were David Bruns, Sue Basten, Ed Weeks, David Mitchell, Mike Van Osdol, Mike Driscoll and Cathy Rich. Also present were Todd Patterson, Phil Roudabush, Shelli Cleverley, Andrea Leyden, Steve Schomer, MD, and Tara Lord. All were present at the time of voting to go into the Closed Session. Motion to move into closed session by Van Osdol seconded by Driscoll. The motion carried 7-0

with the vote as follows: Bruns-yes, Basten- yes, Weeks-yes, Van Osdol- yes, Mitchell-yes, Driscoll – yes, Rich– yes.

At 4:44 p.m. the Board moved to go into open session. Weeks motion to return to open session, second by Van Osdol. The motion carried 7-0 with the vote as follows: Bruns-yes, Basten- yes, Weeks-yes, Van Osdol- yes, Mitchell-yes, Rich– yes, Driscoll- yes.

Meeting adjourned at 4:45 p.m.

David C. Bruns
David C. Bruns (Jul 31, 2026 14:10:21 CDT)

David Bruns, Chair

Susan M. Basten
Susan M. Basten (Jul 31, 2026 13:02:55 CDT)

Sue Basten, Secretary

06.18.2026 Board of Trustees Meeting Minutes- unsigned

Final Audit Report 2026-07-31

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