

WASHINGTON COUNTY HOSPITAL AND CLINICS

Meeting of the Board of Trustees

Thursday, June 6, 2024 – 4:00 p.m.

The Washington County Hospital and Clinics Board of Trustees met in the Robert Nicola Conference room to conduct the monthly Board meeting on Thursday, June 6, 2024 at 4:00 p.m. Board Members present were David Bruns, Ann Williams, Ed Weeks, Mike Van Osdol, Sue Basten, and Mike Driscoll. Also present were Todd Patterson, Shelli Cleverley, Andrea Leyden, Phil Roudabush, and Steve Schomer.

Recorder: Greta Clemons

Press: None

Medical Staff: None

Public: None

Guest: None

WCHC Staff: Angie Atkins-Adams, Paige Chalupa, Amanda Van Weelden

Bruns called the meeting to order at 4:00 p.m.

REVIEW AGENDA

- Added Emergency Preparedness under Quality.

MINUTES (Bruns)

The April 25, 2024 Board meeting minutes were reviewed and approved with the correction of Bruns in place of Basten calling the meeting to order, with a motion made by Basten, seconded by Driscoll.

Motion approved 6-0.

BOARD EDUCATION

Building Survey

Basten and Van Osdol presented on Wednesday, May 22 for the building survey with Will Hart, walked through the new plant. Basten highlighted the new streamline efficiencies of plant ops. Hart covered their continuous testing protocols and the importance of testing. Patterson commented on the financial benefit they have already noticed from switching over to the new plant. Van Osdol commented on the old generating, that is still going strong. Bruns shared he had the pleasure of walking through the new area with a doner a few weeks prior. The doner had a construction background and was very impressed with the outcome.

FINANCE

Financial Report (Cleverley)

- Operating Income Statement – Month
 - Total Patient Service Revenue: \$8.9M
 - It has been determined there is a mapping issue. Some clinic revenue in ERP is being mapped to the outpatient line.
 - Contractuals: \$4.2M
 - Net Patient Service Revenue: \$4.7M
 - Other Operating Revenue: \$611k
 - Total Operating Revenue: \$5.3M
 - Total Operating Expenses: \$4.4M
 - Gains (Losses) Operations: \$879k
 - Total Non-Operating Gains (Losses): (\$24k)
 - Net Income: \$854k
 - EBIDA: \$1M
- Operating Income Statement – YTD

- Total Patient Service Revenue: \$76M
- Contractuals: \$38M
- Net Patient Service Revenue: \$37M
- Other Operating Revenue: \$6.8M
- Total Operating Revenue: \$44M
- Total Operating Expenses: \$46M
- Gains (Losses) Operations: (\$1.7M)
- Total Non-Operating Gains (Losses): \$1.8M
- Net Income (Loss): \$97k
- EBIDA: \$2.4M
- We received an enhanced Medicaid payment in May and expect to receive two more payments in July.
- Balance Sheet
 - Accounts Receivable Net: \$9.3M. Decreasing from last month.
 - Construction In Progress: \$5.6M, majority is Epic. Epic will be booked with May.
 - Long Term Debt: \$1.25M was paid at the end of May.

Quality (Leyden)

- Emergency Preparedness (Reed)
 - Updated Severe Weather Policy
 - New MOU with HAPI (Hospital Alliance for Preparedness in Iowa)
 - Benefits: Secures external resources, strengthens our network, seamless collaboration with external partners when required, and a proactive step towards ensuring the necessary support and resources at our disposal when facing challenges or pursuing opportunities.
 - Free HAZMAT Equipment Assessment- Completed 05/13/2024
 - Follow up items:
 - Decon shower drain tank capacity- Completed
 - Fix outside lock to Decon shower room- Completed
 - Air up Dolly Tires in HAZMAT storage- Completed
 - Install temperature gauge- Decon Shower- Pending supplier options
 - Outdated filters- New filter for PAPR and CAPR masks
 - Service Area 5 Healthcare Coalition
 - Organization and partners to strengthen the health care system for emergencies.
 - Grant funding is available the Coalition
 - Requirements: Those identified as a key member of WCHC's Incident Command team will be working to complete their NIMS training by end of September.
- Patient Satisfaction
 - February 2024- April 2024.
 - Inpatient- 82% with a goal of 95%
 - Areas of focus: discharge, phone calls, and social health.
 - Emergency Department- 88% with a goal of 87%
 - Areas of focus: more complex patients, trauma, discharge, and transfer.
 - Surgery- 86% with a goal of 88%
 - Areas of focus- Discharge, scanning, understanding utilization.

- Medical Practice- 90% with a goal of 91%
 - Areas of focus: Staffing (both front office and back office), training new ARNP's with the departure of seasoned providers, increase MyChart usage.
 - Roudabush shared information on DAX Copilot: AI system that will increase physician/ patient interaction to help speed up dictation and reduce pajama time.

MEDICAL STAFF REPORT (Schomer)

- Medical Executive Committee met on Monday, May 20, 2024, Reviewed credentialing, privileging, policy and procedures, and no DOPs to review.
 - Reviewed 5 polices including: Contrast Injections, Severe Weather, Accommodating Persons with Limited English Proficiency (LEP), Termination of Provider-Patient Relationship, and Compensation for Provider Time Regarding Legal Requests. All were approved.
 - Quality/Safety/Infection Prevention Committee: Changes with the Severe Weather policy were addressed. Due to increase volumes in the lab, they have had a difficult time keeping up with afternoon and evening labs. Approval to increase to 2 night lab techs. Currently in discussion to add two more imaging tech positions due to increase patient volumes as well.

PERSONNEL (Basten)

- Personnel/Credentials Request
 - The Personnel Committee met on Thursday, June 6, 2024 at 3:45pm to review and approve the following credentialing/privileging files:

Provider Last Name	Provider First Name	Credential	EMPLOYER	SERVICE/DEPT OF MEDICINE	PRIVILEGE Effective DATE	SCHEDULED START DATE
COMPLETED						
<i>Initial Appointment (Provisional)</i>						
Landal De Almeida Lobo	Giovana	MD	UIHC	Emergency Medicine	06/01/24	
Greiner	Ashley	ARNP	WCHC	Family Medicine-LTC	06/01/24	6/1/2024
Carda	Matthew	DO	CrossMedical	Pathology	06/01/24	
<i>Provisional-to-Full Privileges</i>						
<i>Reappointment</i>						
Fowler	Dana	ARNP	WCHC	Hospitalists	06/01/24	N/A
Ericson	Eric	MD	RCI	Radiologist	06/01/24	N/A
Striegel	Kelsy	ARNP	WCHC	Family Medicine	06/01/24	N/A
Van Roekel	David	MD	RCI	Radiologist	06/01/24	N/A
Monahan	Hannah	MD	RCI	Radiologist	06/01/24	N/A
TERMINING PROVIDERS						
OTHER						

- Basten reported that the Personnel Committee unanimously approved all credentialing/privileging files.
- The following policies were reviewed and approved:

- Contrast Injections
- Severe Weather
- Accommodating Persons with Limited English Proficiency (LEP)
- Termination of Provider-Patient Relationship
- Compensation for Provider Time Regarding Legal Requests

CEO REPORT (Patterson)

- New Services
 - PET/CT- June 18th: Modality for cancer screening. Mobile unit will come every other Tuesday to provide these services.
 - DEXA- June 26th: Replacement unit with an upgrade. Will now be able to do body compensation. River Boat Funded Grant.
 - Urology- First OR procedures on Wednesday, June 5th.
 - Tele Health- On target to start July 1st. UIHC Psych providing services via Telehealth in McCreedy Medical Clinic. These are for patient that have higher acuity levels.
 - Long Term Care- Ashley Greiner started June, 6th seeing patients. Supporting Halcyon House, UP Home, Parkview in Wayland, and Colonial Manor in Columbus Junction. Likely we will be adding Wellman.
- Kalona
 - Received a River Boat Foundation Grant of \$414k. Final purchase price was \$416k.
 - Issues: Old Mercy EHR records are held by UIHC and will not grant access for us. Making it very difficult to retrieve patient medical records.
 - Upgrades this year: roof, parking lot, HVAC, water heater, plumbing, landscaping, etc.
 - Gift from Claud Greiner of \$100k and Leroy Havel of \$500k. Plaques will be made and hung.
- Update
 - Dr. Ayoub Mogassbi is relocating to Kentucky.
 - Provider 1:1 were completed in the month of May. 2-3 themes heard multiple times. Overall, great feed back and providers are happy. Working on work lift balance as this helps extend provider careers.

PLAN NEXT MEETING AGENDA

The next regular Board of Trustees meeting will be held on Thursday, June 27th, 2024 at 4:00 p.m. Special meeting for Budget approval only.

Provider Discussion – Monday, June 17, 2024
 Samuel Irving & Brandon Wubben, Emergency Medicine
 Bruns & Mitchell

At 4:50 p.m. Driscoll moved to go into go into closed session, seconded by Williams according to:

State of Iowa Code Chapter 21.5(1)(I) for Strategic Planning/Community Based Care

“To discuss patient care quality and process improvement initiatives in a meeting of a public hospital or to discuss marketing and pricing strategies or similar proprietary information in a meeting of a public hospital, where public disclosure of such information would harm such a hospital’s competitive position when no public purpose would be served by public disclosure.”

Present for the closed session were David Bruns, Sue Basten, Michael Driscoll, Ann Williams, Ed Weeks and Mike Van Osdol. Also present were Dr. Stephan Schomer, Todd Patterson, Andrea Leyden, Shelli Cleverley, Phil Roudabush, Greta Clemons. All were present at the time of voting to go into the Closed Session. Motion to move into closed session by Driscoll, seconded by Williams. The motion carried 6-0 with the vote as follows: Bruns-yes, Basten- yes, Williams-yes, Driscoll-yes, Van Osdol-yes, and Weeks-yes

At 5: 27p.m. the Board moved to go into open session. Weeks made a motion to return to open session, seconded by Van Osdol. The motion carried 6-0 with the vote as follows: Bruns-yes, Basten- yes, Williams-yes, Driscoll-yes, Van Osdol-yes, and Weeks-yes

Meeting Adjourned at 5:30 p.m.

David C. Bruns

[David C. Bruns \(Aug 7, 2024 15:52 CDT\)](#)

David Bruns, Chair

Ann C. Williams

[Ann C. Williams \(Aug 7, 2024 16:27 CDT\)](#)

Ann C. Williams, Secretary











06.06.2024 BOT Minutes

Final Audit Report

2024-08-07

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